



Behavioral Health: Increase Access and Coordination
Regional Health Improvement Plan Workgroup

Join Zoom Meeting

<https://us02web.zoom.us/j/89240423046?pwd=bkpudUk3UWpNdFpxTlhNUWZpVnVlQT09>

Join by phone:

+1 669 900 6833

Meeting ID: 892 4042 3046

Passcode: 839385

November 16, 2022

1:00-2:30pm

Aim/Goal
Increase equitable access to skilled and coordinated care between specialty behavioral health* and the larger health system, including primary care, while decreasing barriers to ensure an effective and timely response. *Specialty behavioral health: behavioral health, substance abuse, and developmental services that are delivered outside of primary care.
Future State Metrics
1. Increase availability of behavioral health providers in marginalized areas of the region. 2. Increase timeliness and engagement when referred from primary care to specialty behavioral health. 3. Standardize screening processes for appropriate levels of follow-up care across services.

AGENDA

- 1:00 - 1:10 PM Welcome, Land Acknowledgement & Guiding Principles, Announcements
- 1:10 - 2:25 PM Implementation Plan
 - o Conversation with Heather Jefferis, Oregon Council for Behavioral Health.
- 2:25 - 2:30 PM Wrap Up and Next Steps

Working Document: https://docs.google.com/presentation/d/1jx7QDra_SVxVYXNkTj9No7ODu_dGeDhXfJ4CsBa-Oo0/edit?usp=sharing

Workgroup Budget: <https://docs.google.com/spreadsheets/d/1Gw9dL6ilRe1olGhJRMloXg9pEUofJ-KzU5WnscBbEX8/edit?usp=sharing>



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Future State Metrics – Full Detail

1. By December 2023, improve the availability of behavioral health providers in the marginalized areas of the region (La Pine, Madras, Redmond) to exceed the Oregon average for rural areas of 0.62 in 2019 as measured by 'mental health providers per 1,000 population
2. By December 2023, a method is developed to measure timeliness and engagement with specialty behavioral health referred from primary care.
3. By December 2023, a method is developed to standardize screening processes to assure clients receive the appropriate level of care and follow-up across various services in Central Oregon.

Land Acknowledgment

We recognize and acknowledge the indigenous land on which we live, work, learn, play, and grow. This is the land of the Warm Springs, Wasco, Northern Paiute, Tenino, Klamath, Molalla, and Yahooskin. We acknowledge them as the past, present, and future caretakers of this land. It is on their traditional land that we partner to improve the health and well-being of Central Oregonians. We aspire to be good guests honoring the concept in the Warm Springs culture: "This land is for you to know and live upon and pass on to the children."

Behavioral Health: Increase Access & Coordination

RHIP Workgroup Virtual Meeting

Regional Health Improvement Plan (RHIP) Workgroup

Guiding Principles

Shared Focus

We come together to improve the health and well-being of individuals living in various and diverse communities throughout Central Oregon region. We use the Regional Health Improvement Plan (RHIP) as our guide. It is our region's shared vision of current problems and our aims. As workgroup partners we develop agreed-upon actions to solve the issues and keep the needs of our communities as the main focus.

Shared Metrics

We measure progress, process and outcomes through a shared lens. We use the Regional Health Assessment (RHA), Regional Health Improvement Plan and community dashboard.

Partner with Priority Populations

The individuals living in our diverse Central Oregon communities are the center of our work. We make every effort to include people from every part of the region in our workgroups, discussions, processes and decisions.

Collaborate to Solve Complex Issues

Inviting diverse perspectives from throughout the Central Oregon region deepens our shared understanding of complex issues and propels us toward better progress and outcomes. We practice frequent, structured, open communication to build trust, assure shared objectives, and create common motivation. We respect the privacy and sensitivity of information partners share.

Coordinate Collective Efforts

We are made up of diverse partner organizations and individuals with unique strengths, skills, and resources. We coordinate our efforts and use our unique strengths and skills to meet the goals of the RHIP.

Learn and Adapt Together

We embrace shared learning and a growth mindset. We create a space that allows for mistakes, failures, second changes, and a celebration of brave attempts. We adjust and apply our learnings to the complex and changing landscape of health and well-being in Central Oregon.

Behavioral Health: Increase Access and Coordination

Background: Why are we talking about this?	
1990s Mill Closures / Timber Industry Decline State Hospitals Deinstitutionalized US Wars impact on Veterans 2000s Population Growth in Central Oregon Housing shortage Rising suicide rates Tech Advancement & Screen Time	Mental health affects how we think, feel and act. It determines how we handle stress, relate to others, and make choices. Mental health challenges can increase the risk of physical health problems such as stroke and heart disease. Individuals benefit significantly from intensive coordination of care and outreach activities, which are less available in remote areas of Central Oregon.

Current Condition: What's happening right now?
<ul style="list-style-type: none"> Approximately 1 in 4 adults over 55 in Central Oregon reported a diagnosis of depression Percentage of students who reported feeling sad or hopeless has been generally trending upward 64% of individuals who died by suicide visited their primary care provider within one year prior to their death Current State Metrics: <ol style="list-style-type: none"> Availability of behavioral health providers is less in the rural areas of the region No way to measure timeliness and engagement with specialty behavioral health when referred by primary care No standardize screening processes for appropriate levels of follow-up care across services

Goal Statement: Where do we want to be in 4 years?
Aim/Goal Increase equitable access to skilled and coordinated care between specialty behavioral health and the larger health system, including primary care, while decreasing barriers to ensure an effective and timely response. Future State Metrics - By December 2023: <ol style="list-style-type: none"> Increase availability of behavioral health providers in marginalized areas of the region. Increase timeliness and engagement when referred from primary care to specialty behavioral health. Standardize screening processes for appropriate levels of follow-up care across services.

Analysis: What's keeping us from getting there?
<ul style="list-style-type: none"> Care is culturally inappropriate and unresponsive Behavioral Health Careers are undervalued, underappreciated and not at parity with medical health Siloed communication and coordination across systems and agencies Behavioral Health Conditions are viewed as a character weakness Systemic undervaluing & underfunding of Behavioral Health Disjointed systems do not address whole person care

Date updated: 8.2022
Strategic Direction: What are we going to try?
<ul style="list-style-type: none"> Strengthening and Expanding the Behavioral Health Workforce Improving Coordination and Access to Culturally Responsive Behavioral Health Care Normalizing and Destigmatizing Mental Health Across the Lifespan Advocating and Lobbying for Behavioral Health Funding at Parity with Physical Health

Focused Implementation: What are our specific actions? (who, what, when, where?)			
Future State Measure	What	When	Who/How
3	Standardize screening processes and communication to assure clients receive the appropriate level of care and follow-up	2022-2024	Addendum to Timeliness and Engagement Project
2	Identify, create or adapt regional measure for timeliness and engagement and integrate into payer models	2021 - 2024	Consultant, Creach Consulting Group, LLC.
1	Create a community-driven behavioral health workforce development pipeline prioritizing rural areas	2022 - 2025	Behavioral Health Consortium; St.Charles Health System

Follow-Up: What's working? What have we learned?
{insert}

Five-Year Investment Overview
All Workgroups
 January 2020–December 2024

Budget	Spent	Available
\$12,000,000	\$7,046,943	\$4,953,057

Workgroup	Spent	Available
Address Poverty	\$941,994	\$1,058,006
Behavioral Health	\$1,879,623	\$120,377
Physical Health	\$1,116,132	\$883,868
Stable Housing	\$1,119,654	\$880,346
Substance and Alcohol Misuse	\$581,214	\$1,418,786
Upstream Prevention	\$1,408,326	\$591,674.00

**BEHAVIORAL HEALTH
2022 Budget**

Overview

	Budget	Spent	Available
5-Year	\$2,000,000	\$1,879,623	\$120,377
Cycle to Date	\$1,000,000	\$1,879,623	-\$879,623
Yearly	\$500,000	\$1,278,881	-\$778,881
Yearly Mini-Grant	\$50,000	\$15,000	\$35,000
Yearly Standard Grant	\$450,000	\$1,263,881	-\$813,881

By Future State Measure (5 year)

	Budget*	Spent	Available	Currently Allocated	Projected Available	Notes
Rural Providers	\$641,666.66	\$1,027,338.00	-\$385,671.34		-\$385,671.34	
Timeliness Engagement	\$641,666.66	\$554,450.00	\$87,216.66		\$87,216.66	
Screening Method	\$641,666.66	\$265,335.00	\$376,331.66		\$376,331.66	

*Budget for each FSM reflects the agreed upon 5 year 'soft budget' minus the portion contributed to shared minigrant budget.

2022 Investments						
Organization	Process	Project	Award	Decision Date	Future State Measure	Latest Report
Catalyst Counseling & Consulting, LLC	Mini-Grant Application (2020-2023 RHIP)	Mental Health Groups For Teens	\$2,500.00	5.16.2022	drawn from shared mini-grant budget	Improve availability of behavioral health providers in marginalized areas (La Pine, Madras, Redmond)
Creach Consulting, LLC	Standard Grant Standardize Behavioral Health Screening Across Providers Consultant Application (2020-2024 RHIP)	Advancing Integrated Care Central Oregon: Increase Access & Coordination - Screening and Communication Addendum	\$265,335.00	6.7.2022	Standardize screening processes for appropriate levels of follow-up care across services	
East Cascade Works Central Oregon Behavioral Health Consortium	Standard Grant Rural Central Oregon Behavioral Health Workforce Improvement (2020-2024 RHIP)	Central Oregon Behavioral Health Consortium: Rural Training Improvement Initiative	\$500,000.00	7.1.2022	Improve availability of behavioral health providers in marginalized areas (La Pine, Madras, Redmond)	
St. Charles Health System, Inc.	Standard Grant Rural Central Oregon Behavioral Health Workforce Improvement (2020-2024 RHIP)	SCHS/ OHSU Psychiatry Residency Program	\$498,546.00	7.1.2022	Improve availability of behavioral health providers in marginalized areas (La Pine, Madras, Redmond)	

Infinite Healing Solutions	Mini-Grant Application (2020-2023 RHIP)	Project Dr. Cloud	\$2,500.00	7.1.2022	drawn from shared mini-grant budget	Improve availability of behavioral health providers in marginalized areas
Infinite Healing Solutions	Mini-Grant Application (2020-2023 RHIP)	Infinite Healing Advocacy, Outreach and Marketing Campaign	\$5,000.00	7.1.2022	drawn from shared mini-grant budget	Improve availability of behavioral health providers in marginalized areas
Bend/La Pine School District	Mini-Grant Application (2020-2023 RHIP)	Ponderosa BRYT Program/Room	\$5,000.00	9.15.22	drawn from shared mini-grant budget	

Behavioral Health Access and Coordination

Root Cause Barriers: What is blocking us from moving toward our future state measures?

Care is culturally inappropriate and unresponsive	Siloed communication and coordination across systems and agencies	Systemic undervaluing & underfunding Behavioral Health	BH careers are undervalued, under-appreciated and not at parity with medical health	BH conditions are viewed as a character weakness	Disjointed systems do not address whole person care
Cultural barrier of trust with minority groups (Persons of Color, veterans, etc)	Systems & policy do not support care coordination	Funding lessons from COVID (billing codes, purchase of phones/tablets)	Limited pathways to BH careers in region (recruitment of HS, minority & Bilingual)	Culture of individualism (pull yourself up by your bootstraps)	Basic needs (housing, transportation, communication) trump behavioral needs
Insufficient knowledge of dyadic therapies for children/families	Needs assessments differ between groups	High cost of living/insufficient reimbursement rates	Education & training for providers from marginalized groups	Stigma: neuroscience vs. Flawed character	Insurance limitations for undocumented & incarcerated people
Insufficient knowledge of dyadic therapies for children/families	Organizations are siloed/don't communicate	Prioritization of screening tools which are reimbursed	Career trajectory out of agency work leaving a "brain drain"		Unaffordable and inaccessible technology
Screening processes are not humanistic	Behavioral health operates in silos	Insurance reimbursement policies	Incentives for rural providers, practice & communication		
	Dysfunctional Provider Directories	Need for more residential beds	Remote location work not incentivized		
	HIPAA/Privacy Myths	Services are not political priority	Wages don't match cost of living		
		Mental Health dollars cannot cross county lines	Need for bilingual BH specialists		
		Funding Payor Issues			

STRATEGIC DIRECTIONS: What Moves Us Toward Our 2023 Practical Visions

Promote Comprehensive Staffing Retention Models	Expand, Train, and Support the Workforce	Develop and Pay Traditional Health Workers
<ul style="list-style-type: none"> • Incentivize providers to work in rural areas • Pursue incentivizing local psychiatric nursing jobs with COCC, OHSU, Linfield • Pay to Stay programs through PacificSource to support providers working in rural and underserved communities • More hiring incentives and research around our veterans. 	<ul style="list-style-type: none"> • Pursue OHSU psychiatric resident rotation for child psychiatrists • Having Mental Health be developed as a career path in large and small communities, by educating high school students about career • Early recruitment of a diverse workforce – start in elementary and middle schools • Develop shadowing program of BH careers for high schoolers • Develop relationships between the health council and local schools with mental health programs like OSU/PSU • Increase people of color in the workforce; what opportunities to partner with COCC, OSU, OHSU 	<ul style="list-style-type: none"> • Develop a “Promotora program” within the different community groups • Train people from local neighborhoods into THW, CHW jobs in those communities. Churches as a source of contact • Develop and highlight BH opportunities for peer delivered services • Pilot project for employing and reimbursing THW and Peer Support Specialists

Strengthening & Expanding the Behavioral Health Workforce

Increase Coordination and Access	Increase Cultural Responsiveness of Service Delivery
<ul style="list-style-type: none"> • Connect CHW with Latinx community to better connect care to communities • Build centralized streamlined referral hub or team • Not just about access but about quality of services received; could be measured, e.g. completion of treatment • Host monthly provider meetings • Develop method to measure timeliness and engagement with specialty behavioral health • Develop closed loop referral processes • Offer transportation to and from Central Oregon Communities 	<ul style="list-style-type: none"> • Build community coalition capacity to address health inequities related to substance use and mental health • Use Culturally and Linguistically Appropriate Services (CLAS) Standards • Cultural needs assessment for BH • Have experience engaging with Latinx parents, supporting them in accessing behavioral health services • Project where seasoned providers attempt to reach specific populations based upon culture, diagnosis, etc. and provide culturally-based treatment • Provide same sex interpreter and/or traditional health workers for women patients • Behavioral Health screening at intake in the individuals’ primary language • Communicate in a more meaningful, basic, and understandable way.

Improving Coordination and Access to Culturally Responsive Behavioral Health Care

Promote Mental Health for All across the lifespan

- Identify and implement strategies to work collaboratively with organizations whose activities advance health equity and promote Health in All Policies
- Destigmatize by putting on a program for junior high and high school students. Partner with Younity.
- Partner with NAMI of Central Oregon (National Alliance of Mental Illness) to host an event to destigmatize mental illness
- Provide monthly rotational community events to destigmatize mental health
- Host a Zoom presentation on a topic that would cover destigmatization
- Utilize high level speakers strategically to dispel the myth that mental health is a character weakness.

**Normalizing
and
Destigmatizing
Mental Health
Across the
Lifespan**

Advocate for Better Funding

- Pay for insurance advocate to advocate for higher reimbursement for Behavioral Health services
- Lobby at the state level for funding for providers
- Advocate to have (BIPOC) traditional approaches reimbursed
- Create value based contracting that has metrics tied to access, engagement and outcomes
- Value based contracting

**Advocating and
Lobbying for
Behavioral
Health Funding
at Parity with
Physical Health**